



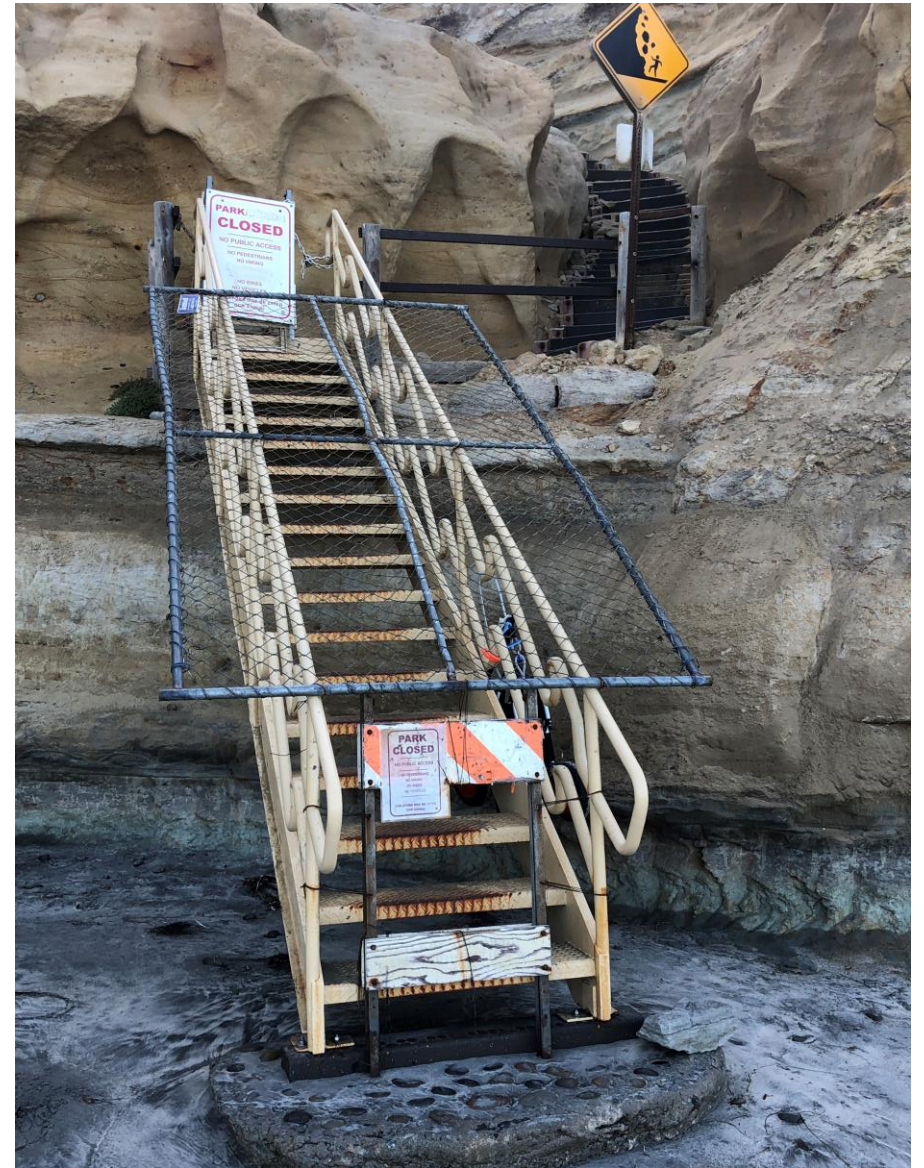
Market share leader and the only health system in San Diego County that increased market share each of the past 18 years





Torrey Pines State Beach

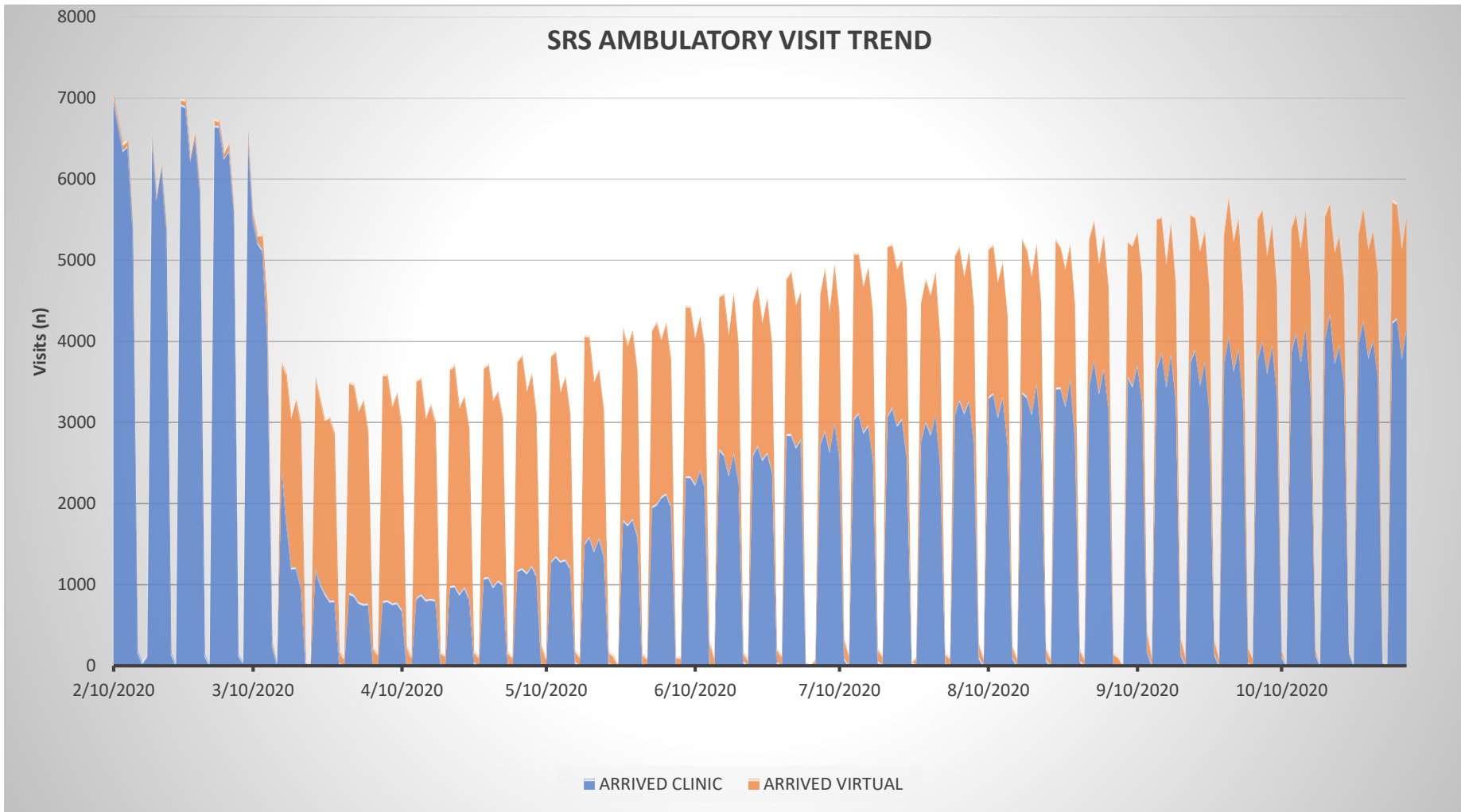
When one path closes...








COVID-19 – Telemedicine Catalyst



Urgent Virtual Visits

The right care, right now

In most cases, your doctor is your best first step for care. For immediate needs, we're here for you.




Virtual urgent care

Care from the comfort of home.

[Begin virtual visit](#)

[What's treated](#) ▼ \$\$




Urgent care

Quick care for sudden health concerns.

[Check wait times](#)

[What's treated](#) ▼ \$\$



Emergency care

24-hour care for serious medical issues.

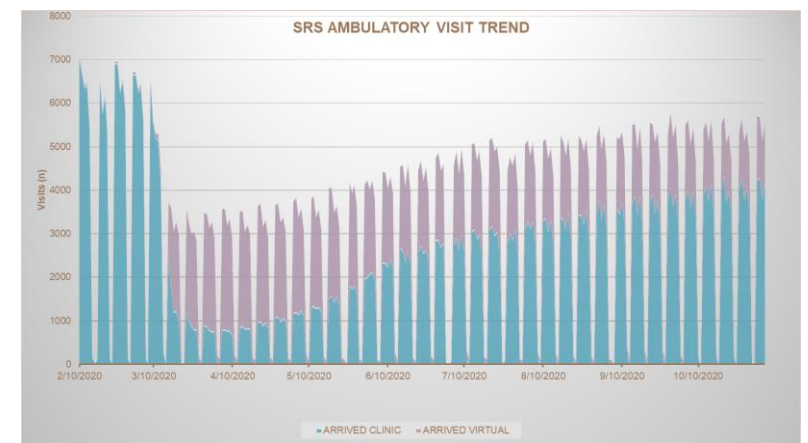
[Find an ER near me](#)

[What's treated](#) ▼ \$\$\$

⚠ For medical or psychiatric emergencies, call 911 immediately. If you have COVID-19 symptoms, [learn how to seek care](#).

The Problem:

- COVID-19 hit and immediately caused long wait times for triage
- Calls increased 400%
- Increase in calls to our 6 Triage RN's
- Contact center wait times greatly exceeded 90 seconds
- Physicians and APPs were displaced from their clinics



The Solution:

- New service line “Virtual Urgent Visits”

Virtual urgent care 7 days a week 8am-8pm

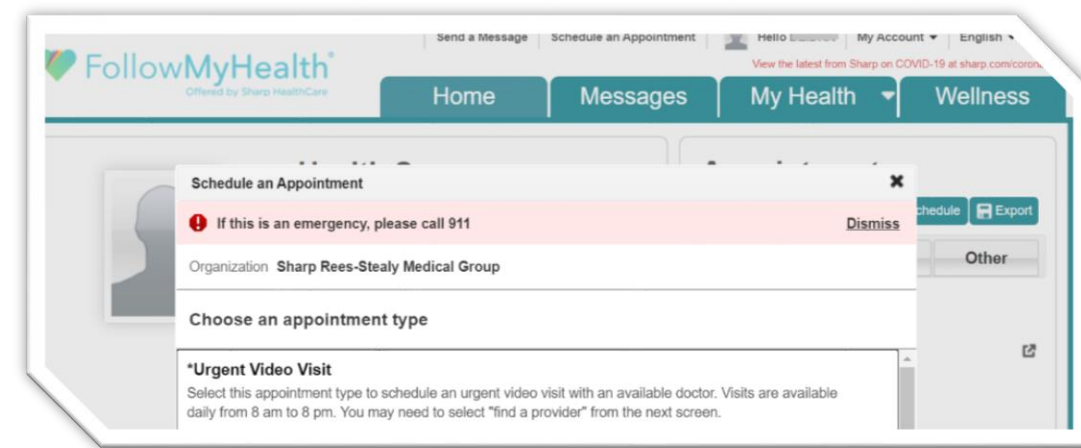
Care from the comfort of home.

[Begin virtual visit](#)

[What's treated ^](#)

\$\$

- Allergies
- Anxiety/stress
- Cough, congestion or sore throat
- Diarrhea, nausea or vomiting
- Earache or eye discomfort
- Minor cuts and burns
- Mild headache
- Rashes
- Sprains and strains
- Urinary issues in women



Health

Virtual Urgent Care Scheduling

Sharp Health Care Consumer 2020 strategy

What are we going to cover today?

We are here!

Session 1:	Session 2:	Session 3:	Session 4:	Session 5:
				
Provider Wellness	Virtual Presence	Preparing for the visit	Conducting the visit	Closing the Visit/Care Coordination
Taking care of yourself first to be the best for your patients.	Look great, feel great, be great.	Ensuring the right information is gathered and prepared prior to the visit.	Building rapport, setting the agenda and delivering The Sharp Experience	Ensuring the care plan is documented and shared with the patient.

3 Key Takeaways (your consultation)

- Take vital signs
- Run diagnostics
- Apply therapy



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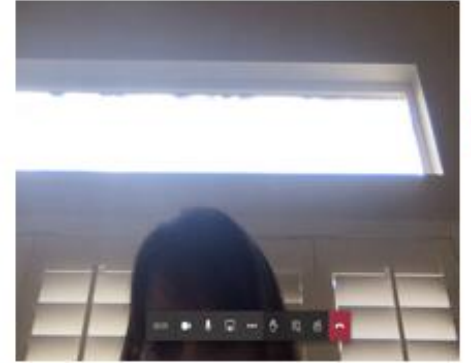
Virtual Presence– why is this important?

- Build patient trust and confidence in virtual care experience
- Virtual visits are just as valuable as in-person visits

Look GREAT, feel GREAT, be GREAT!

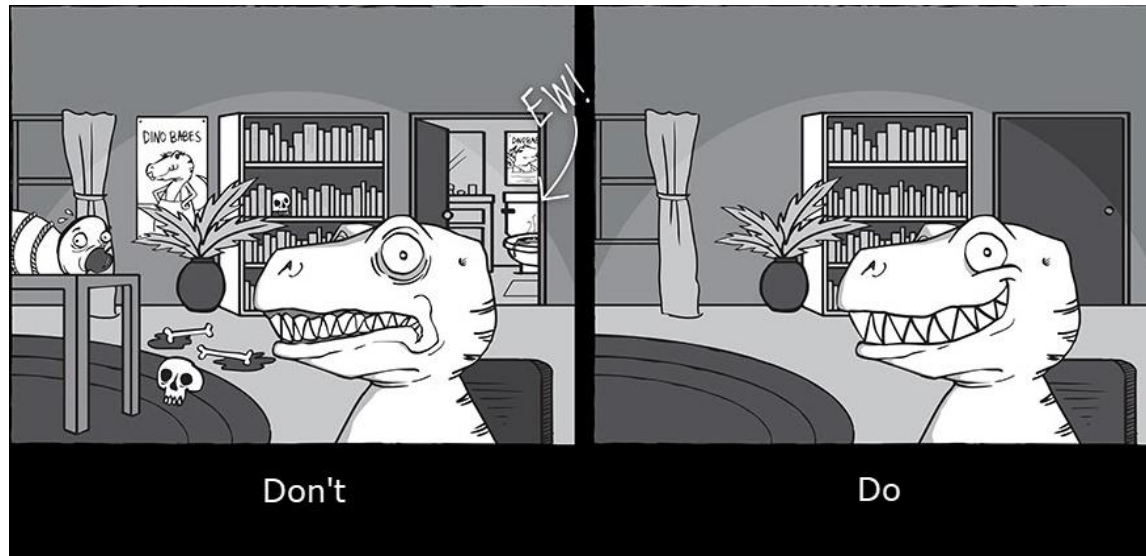
1. Test your equipment

- Test your audio and video settings
 - Test your connection PRIOR to starting sessions
 - Test your audio in video visit platform at start of day
- Check your video frame
 - Make sure you're centered in frame
 - Camera should be eye level or a touch higher
 - Looking down at your camera is not a flattering angle



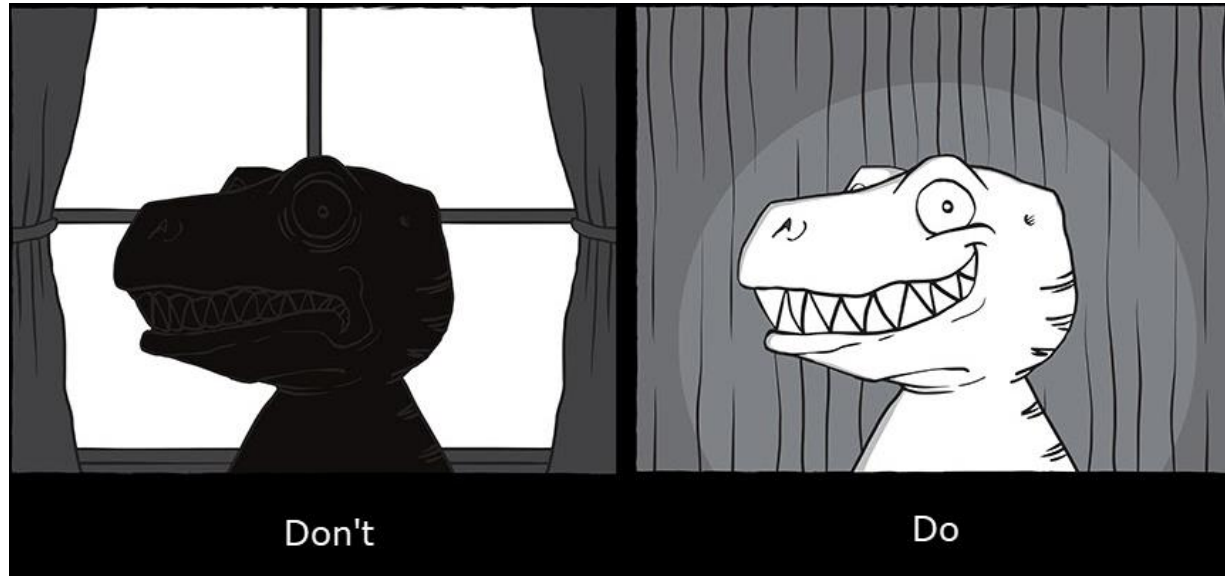
2. Provide great virtual environment

- Clean up background clutter
 - Remove personal items you don't want others to see



2. Provide great virtual environment

- Ensure good lighting
 - Bright lighting in the background will make it difficult to see you
 - Consider a ring light on your face



3. Professional appearance

- Wear a white coat
- Engage with the camera
 - For dual monitors, position your camera over the monitor that you are using.
 - Eye contact – look directly into the lens when speaking to the patient



What are we going to cover today?

We are here!

Session 1:



Provider Wellness

Taking care of yourself first to be the best for your patients.

Session 2:



Virtual Presence

Look good, feel good, doctor good.

Session 3:



Preparing for the visit

Ensuring the right information is gathered and prepared prior to the visit.

Session 4:



Conducting the visit

Building rapport, setting the agenda and delivering **The Sharp Experience**

Session 5:

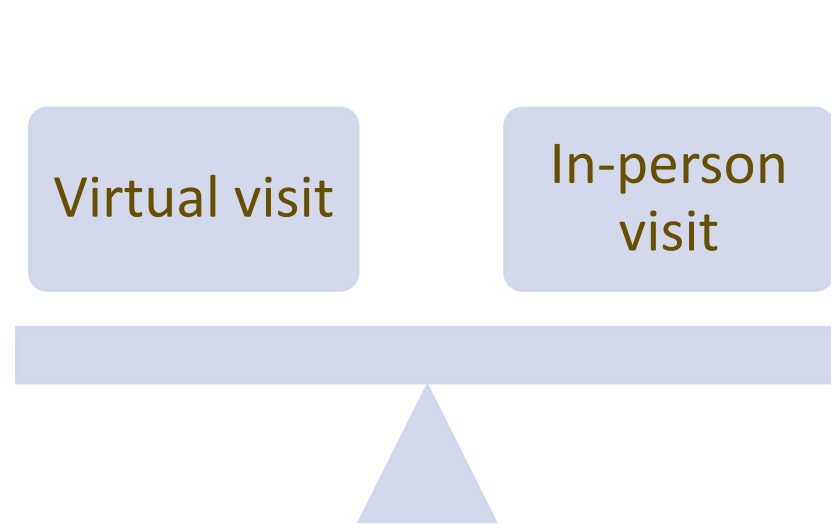


Closing the Visit/Care Coordination

Ensuring the care plan is documented and shared with the patient.

1. Comb your schedule for visit appropriateness

Value to the patient – virtual vs. in-person (can this be virtual visit?)



Tip: think about which visit type will deliver the most value to the patient

2. Empower your clinical staff to help prepare for visit

- If possible, ensure all pre-visit tests have been completed
- Gather additional information - think “virtual rooming”



Tip: clinical staff
should be an
extension of the
doctor... TEAMWORK.

Press Ganey Question: how well the doctor
and care team work together.



3. Identify any magic moments – personalize the visit

- Birthdays, anniversaries, significant milestones, etc.
Hint: you can keep track of these things in the patient's chart.
- These things make an enormous difference to patients.



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Session 1:



Provider Wellness

Taking care of
your self first to
be the best for
your patients.

Session 2:



Virtual Presence

Look great, feel
great, be great.

Session 3:



Preparing for the visit

Ensuring the
right information
is gathered and
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to the visit.

Session 4:



Conducting the visit

Building rapport,
setting the
agenda and
delivering **The
Sharp Experience**

Session 5:



Closing the Visit/Care Coordination

Ensuring the
care plan is
documented and
shared with the
patient.

1. Patient environment

- Encourage the patient to stay in one location, typically indoors, during the visit.



2. Authenticity: voice and tone, warm, friendly, enthusiastic

- Expert advisor to pay extra attention to your body language and demeanor.
- Be enthusiastic and if on video, smile more when appropriate.



3. Set agenda with patient upfront

- Acknowledge any pre-work that has been done and build upon foundation
- Solicit all of the patient's concerns up front – reflective listening for 2 minutes (Do not to interrupt)
- Prioritize patient's concerns and set expectations (manage patient's and your agenda)
- It is OK if can't get to all concerns – but discuss a plan with the patient to address them

Press Ganey question: Concern the provider showed for the patients concerns or worries, took time to listen

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Conducting the visit

Building rapport, setting the agenda and delivering **The Sharp Experience**

Session 5:



Closing the Visit/Care Coordination

Ensuring the care plan is documented and shared with the patient.

1. Summarize the care plan with the patient

- Write the plan as though you are speaking to the patient, rather than to a colleague
- Have the patient repeat the care plan back to you and show empathy– does the care plan work for the patient?
 - Tip: remind the patient it is available on FMH
- Develop a closing checklist for the patient
- For complex patients, communicating the care plan via FMH is a great option

Press Ganey questions:

- Explanations of problem/condition
- Explanations of treatment –options, risks/benefits, follow up
- Efforts to include in decisions

2. Complete all actions directly after the visit

- Enter all orders
- Send tasks for follow up actions immediately following the appointment.

Tip: try scheduling your own follow appointments. Many providers have found this very helpful.

[Watch a short "how to" video](#)

3. Thank patient for entrusting us with their care – they have choices

- Thank the patient!

PEOPLE WILL FORGET
WHAT YOU SAID,
PEOPLE WILL FORGET
WHAT YOU DID,
BUT PEOPLE WILL
NEVER FORGET HOW
YOU MADE THEM FEEL

MAYA ANGELOU

Patient thank you
letter template



Microsoft Word
Document

4. Build relationships and patient loyalty even in FMH Portal messages (Sharp voice and tone guide)

- Simple
- Authentic
- Empathetic
- Reassuringly Honest



More tips and tricks



Adobe Acrobat
Document

Insurance Coverage

EXPANSION OF TELEHEALTH WITH 1135 WAIVER: Under this new waiver, Medicare can pay for office, hospital, and other visits furnished via telehealth across the country and including in patient's places of residence starting March 6, 2020.

Before: Coverage was very limited, typically rural areas

Now: Coverage is more consistent, copays, co-insurances may apply

<https://www.medicare.gov/coverage/telehealth>

Emerging Trends



https://www.amazon.com/dp/B07QK955LS?ref=ods_surl_dn



<https://www.macrumors.com/2018/12/06/apple-watch-ecg-no-us-region-changing/>



https://www.bestbuy.com/site/tytocare-tytohome-remote-exam-kit-white/6332714.p?skuld=6332714&ref=212&loc=1&ref=212&loc=1&ds_rl=1262689&gclid=CjwKCAjwzvX7BRAeEiwAsXExoz73oOi3aqMxan-IMMj7eBOb_PV05rhqzxHVGXM_HkdoSATNli0ZoRoC5DsQAvD_BwE&gclsrc=aw.ds

Polling Questions / Thought Starters

1. What do you think is the “right” percentage of telemedicine visits and in-person visits?
2. At your medical group, can physicians do an entire clinic day from home using telemedicine?
3. Have you seen an increase in patient emails (secure messages) with COVID? If so, what is your group doing about the increase?
4. What do you think (currently) is the #1 issue contributing to physician burnout? What is your organization doing about it?
5. What is your organization doing to balance the demands during COVID caused by school closures for your clinical staff (nurses, medical assistants, front desk)?
6. What is the #1 new technology you are most interested in to help you achieve your strategic goals?